

# **MUNICIPAL SUPPORT INTERVENTION PLAN**

# **UMGUNGUNDLOVU DISTRICT MUNICIPALITY**

*May 2022*

No.	KPAs / Pillars	Identified Challenges	Unblocking Action Needed from other Spheres and Agencies (e.g., intervention or technical support)	Responsible Department or Agency or Entity	Specific Activities to be implemented by each Stakeholder	Budget Allocation or Required Budget and source of funding	Timeframe	Progress
1	Political, Governance and Public Participation	<ul style="list-style-type: none"> <li>MPAC require additional capacity in respect of investigations, oversight functions and roles and responsibilities.</li> <li>Participation of Amakhosi is at 76% attendance</li> <li>Councillor participation in skills audit 37%</li> <li>No established Rules and Ethics Committee</li> <li>Rated in top 10 for high personal security costs (3/10)</li> <li>DDM Political and Technical Structures including Clusters do convene, however participation needs to be improved.</li> <li>Section 106 investigation report not tabled</li> </ul>	<p><b>Support required from Provincial COGTA:</b></p> <ul style="list-style-type: none"> <li>Capacitate governance structures and MPAC to be able to exercise oversight responsibilities and to deal with UIFW expenditure.</li> <li>Support establishment of Rules and Ethics Committee after elections</li> <li>Assessment on the functionality &amp; effectiveness of Audit Committee</li> <li>Internal Audit and Municipal Audit Improvement Plans</li> <li>Conduct Skills Audit for Councillors</li> </ul> <p><b>Support required from Provincial Treasury:</b></p> <ul style="list-style-type: none"> <li>Audit Committee Review</li> <li>Consequence Management through establishment of Disciplinary Board</li> <li>Audit Action Plan Monitoring</li> </ul> <p><b>Support required from SAPS:</b></p> <ul style="list-style-type: none"> <li>Memorandum of Agreement in respect of the expediting of security threat assessments for Councillors</li> </ul>	<ul style="list-style-type: none"> <li>KZN COGTA</li> <li>Provincial Treasury</li> <li>SALGA</li> </ul>	<p><b>Provincial Cogta Activities:</b></p> <ul style="list-style-type: none"> <li>Conduct Induction workshop for all Councillors.</li> <li>Conduct assessment of MPAC oversight on UIFW reduction</li> <li>Provide intense training and hands-on support for governance structures &amp; MPAC to capacitate the Committees to deal with UIFW – COGTA Capacity Building BU. Conduct Skills Audit for Councillors</li> <li>Assist with the establishment and training of Rules and Ethics Committee for new Council</li> </ul> <p><b>Provincial Treasury Activities</b></p> <ul style="list-style-type: none"> <li>Support in the establishment of the Disciplinary Board to strengthen consequence management processes.</li> <li>Revised Audit Committee Charter resulting in effective Audit Committee</li> <li>Implementation of audit action plan</li> </ul>	<p>Internal Funding</p> <p>Internal Funding</p>	<p>2021/22</p> <p>2021/22</p>	<ul style="list-style-type: none"> <li>Council and all committees established post LGE and are currently stable.</li> <li>Council has considered all MFMA compliance reports (Annual Report, Section 72 performance report, tabled draft IDP and Budget)</li> <li>Cllr orientation workshops held on 12 – 14 April 2022</li> <li>Additional training targeted at MPAC to be scheduled for roll-out after the</li> </ul>

No.	KPAs / Pillars	Identified Challenges	Unblocking Action Needed from other Spheres and Agencies (e.g., intervention or technical support)	Responsible Department or Agency or Entity	Specific Activities to be implemented by each Stakeholder	Budget Allocation or Required Budget and source of funding	Timeframe	Progress
					<p><b>South African Police Services Activates:</b></p> <ul style="list-style-type: none"> <li>• Expedite security threat assessment for councillors</li> </ul>			<p>orientation session.</p> <ul style="list-style-type: none"> <li>• Cllr skills audit 100% (19/19 completed)</li> <li>• Municipal Rapid Response has been established – need to ensure reporting and proactive stance</li> <li>• Section 106 Report tabled at a council meeting on 30 March 2021. Municipality requested a physical presentation of the report. The municipality has still not responded to the 21 day</li> </ul>

No.	KPAs / Pillars	Identified Challenges	Unblocking Action Needed from other Spheres and Agencies (e.g., intervention or technical support)	Responsible Department or Agency or Entity	Specific Activities to be implemented by each Stakeholder	Budget Allocation or Required Budget and source of funding	Timeframe	Progress
								letter and has not provided a date at which the report may be physically presented. Meeting with the Speaker was held on 27 August 2021 and still no date provided. The matter remains outstanding. <ul style="list-style-type: none"> <li>• DDM Hubs and clusters are stable – reporting needs to be improved</li> <li>• Rules and ethics committee establishment to be reported on</li> </ul>
2	Administrative	<ul style="list-style-type: none"> <li>• The post of Director Technical Services is vacant for more than 6 months</li> </ul>	<b>Support required from Provincial COGTA:</b> <ul style="list-style-type: none"> <li>• Support in the recruitment process of senior managers</li> </ul>	Provincial COGTA	<b>KZN COGTA Activities:</b> <ul style="list-style-type: none"> <li>• Provide hands on support during shortlisting and interview processes for the filling</li> </ul>	Internal Funding	2021/22	<ul style="list-style-type: none"> <li>• Economic Development and Planning (P)</li> </ul>

No.	KPAs / Pillars	Identified Challenges	Unblocking Action Needed from other Spheres and Agencies (e.g., intervention or technical support)	Responsible Department or Agency or Entity	Specific Activities to be implemented by each Stakeholder	Budget Allocation or Required Budget and source of funding	Timeframe	Progress
		<ul style="list-style-type: none"> <li>Lack of consequence management</li> <li>Section 106 report not tabled to Council as yet</li> <li>Poor performance management</li> </ul>	<ul style="list-style-type: none"> <li>Monitor implementation of consequence management</li> <li>Support performance management</li> <li>Undertake skills audit for newly elected Council</li> </ul>		<ul style="list-style-type: none"> <li>of vacant senior management posts and provide generic adverts and screening</li> <li>Monitor implementation of Section 106 recommendations</li> <li>Quarterly assessment of financial and non-financial performance information</li> <li>Review of the municipality's performance framework.</li> <li>Monitor consequence management and implementation of Section 106 report recommendations</li> <li>Conduct Skills audit of Councillors</li> </ul>		<p>Quarterly</p> <p>31 March 2022</p>	<ul style="list-style-type: none"> <li>- Shortlisting process was on 13 April and only 2 candidates were eligible for interviews</li> <li>• Director: Technical Services - Shortlisting process was scheduled for the 19 and 20 April but has been cancelled by the Municipal Manager, No future date has yet been set.</li> <li>• Community Services - Shortlisting process was scheduled for the 19 and 20 April but has been cancelled by the</li> </ul>

No.	KPAs / Pillars	Identified Challenges	Unblocking Action Needed from other Spheres and Agencies (e.g., intervention or technical support)	Responsible Department or Agency or Entity	Specific Activities to be implemented by each Stakeholder	Budget Allocation or Required Budget and source of funding	Timeframe	Progress
								Municipal Manager, No future date has yet been set.. <ul style="list-style-type: none"> <li>• Organogram was reviewed and adopted in 2021</li> <li>• Municipality received a clean audit on performance information in the 2020/21</li> </ul>
3	Financial Management	<ul style="list-style-type: none"> <li>• Audit outcome – improved from qualified in 2018/19 to unqualified in 2019/20</li> <li>• Budget Status : Unfunded (-R352 675) – Budget funding plan in place</li> <li>• Water board debt as at June 2021 – R125 904 652.68</li> <li>• Unauthorised expenditure – R182 million – Expenditure on votes that exceeded budgets which included non-cash items</li> </ul>	<b>Support required from Provincial Cogta:</b> <ul style="list-style-type: none"> <li>• Assist with control environment for Audit readiness on preparation of AFS</li> <li>• Assessment on the functionality &amp; effectiveness of Audit Committee</li> <li>• Support drafting and monitoring of Internal Audit and Municipal Audit Improvement Plans</li> <li>• Support in resolving significant audit issues</li> </ul>	Provincial COGTA Provincial Treasury SALGA	<b>KZN COGTA Activities:</b>  Audit readiness on preparation of AFS: <ul style="list-style-type: none"> <li>• Revise and circulate the audit readiness checklist to improve control environment on preparation of AFS and preparedness on audit process/</li> <li>• Conduct audit readiness to ensure that municipalities are prepared for the audit process. High review processes are undertaken as below:</li> </ul>		31 July 2021	<ul style="list-style-type: none"> <li>• Audit outcome - Steady improvements in line with the management plan. (18/19 qualified, 19/20 unqualified, 20/21 unqualified,</li> <li>• Root causes based Audit Action Plan</li> </ul>

No.	KPAs / Pillars	Identified Challenges	Unblocking Action Needed from other Spheres and Agencies (e.g., intervention or technical support)	Responsible Department or Agency or Entity	Specific Activities to be implemented by each Stakeholder	Budget Allocation or Required Budget and source of funding	Timeframe	Progress
		<ul style="list-style-type: none"> <li>• Although UIFW is high – write off has improved with 41% addressed</li> <li>• Financial Distress: As at July 2021:                             <ul style="list-style-type: none"> <li>• Cash Coverage is 0.79</li> <li>• Collection Rate 56%</li> <li>• Creditors payment period 117 days</li> <li>• Total outstanding Debtors R883 million with 76% recorded as households and over 90 days</li> <li>• Net Debtor Days 267 days</li> </ul> </li> <li>• Challenges with billing, illegal connections, high salary packages, revenue collection, water loss</li> </ul>	<ul style="list-style-type: none"> <li>• Provide support on Unauthorised, Irregular and Fruitless &amp; Wasteful expenditure</li> <li>• Monitor the development and implementation of payment plan with government departments owing municipalities</li> </ul>		<ul style="list-style-type: none"> <li>• Review and monitor the implementation of Annual Financial Process plans</li> </ul> <p>Assessment on the functionality &amp; effectiveness of Audit Committee:</p> <ul style="list-style-type: none"> <li>• Review the internal audit reports.</li> <li>• Review and monitor implementation of internal audit plan.</li> <li>• Assess the work plan of Audit Committee.</li> <li>• Conduct an assessment on effectiveness's of Audit Committee.</li> <li>• Convene Annual Meeting with Audit &amp; Performance Audit Committee members to share knowledge and provide training towards improving audit outcomes.</li> <li>• Conduct induction workshop for new Audit Committee members</li> <li>• Provide guidance to Audit Committee on their oversight role in preventing and addressing UIFW expenditure</li> </ul>		<p>31 Sept 2021</p> <p>31 March 2021</p> <p>31 March 2022</p> <p>15 Aug 2021</p>	<p>Developed. Audit War room established. ( __ X Qualifying Matters – __ Has Already Been Addressed And __ X In Progress).</p> <ul style="list-style-type: none"> <li>• The 20/21 budget is funded.</li> <li>• Eskom debt – R0</li> <li>• Water Board Debt – R</li> <li>• The cash flow financial position of the municipality is not improving, revenue collection too low, illegal connections and high electricity losses. –</li> </ul>

No.	KPAs / Pillars	Identified Challenges	Unblocking Action Needed from other Spheres and Agencies (e.g., intervention or technical support)	Responsible Department or Agency or Entity	Specific Activities to be implemented by each Stakeholder	Budget Allocation or Required Budget and source of funding	Timeframe	Progress
					<ul style="list-style-type: none"> <li>Attend AC meetings to provide advice and guidance on oversight role of AC</li> </ul> <p>Internal Audit and Municipal Audit Improvement Plans:</p> <ul style="list-style-type: none"> <li>Support drafting of Audit improvement plans and assess for adequacy</li> <li>Monitoring and implementation of audit action plans and provide support on unresolved audit findings.</li> </ul> <p>Support in resolving significant audit issues:</p> <ul style="list-style-type: none"> <li>Analyse adequacy of responses to audit reports.</li> <li>Mediate disputes between Auditor and Municipalities</li> </ul> <p>Unauthorised, Irregular and Fruitless &amp; Wasteful expenditure:</p> <ul style="list-style-type: none"> <li>Provide UIFW template to municipalities which in compliant with MFMA Circular 68</li> <li>Analyse the register of UIFW expenditure as set out in circular 68 quarterly</li> </ul>		<p>31 Aug 2021 – 30 Nov 2021</p> <p>Quarterly</p>	<p>Collection Rate ____% as at March 2022- Non payment culture, high indigence, high unemployment, dilapidated infrastructure , high tampering and electricity losses.</p> <ul style="list-style-type: none"> <li><b>From 2016 To Current:</b></li> <li><b><u>Unauthorized Expenditure</u></b> - R - Written Off- R0 - Balance –R</li> <li><b><u>Irregular Expenditure</u></b> - R - Written Off - R: Correction From Prior Period Misstatement-</li> </ul>



No.	KPAs / Pillars	Identified Challenges	Unblocking Action Needed from other Spheres and Agencies (e.g., intervention or technical support)	Responsible Department or Agency or Entity	Specific Activities to be implemented by each Stakeholder	Budget Allocation or Required Budget and source of funding	Timeframe	Progress
			<p><b>Support required from Provincial Treasury :</b></p> <ul style="list-style-type: none"> <li>• Supply Chain Management routine Compliance assessment</li> <li>• Workshops</li> <li>• Consideration of Requests for Regulation 32</li> <li>• Support on municipal budget</li> <li>• Monitoring the implementation of mSCOA</li> <li>• Conduct assessment on Internal processes and control</li> <li>• Reduction in Inter-governmental Debt</li> <li>• Supporting municipalities to implement effective and efficient financial management policies.</li> </ul>		<ul style="list-style-type: none"> <li>• Provide findings with recommendations to Municipalities</li> <li>• Conduct assessment of MPAC oversight on UIFW reduction</li> </ul> <p>Government Debt:</p> <ul style="list-style-type: none"> <li>• Coordinate and convene PCF meeting.</li> <li>• Monitor the development and implementation of payment plan with government departments owing municipalities</li> <li>• Coordinate and convene Government debt District sessions</li> <li>• Analyse the accuracy and completeness of government debt on municipal financial systems.</li> <li>• Support on collection of government debt.</li> <li>• Support on verification and allocation of properties to the correct government department.</li> </ul> <p><b>Provincial Treasury Activities:</b></p> <p>Supply Chain Management:</p> <ul style="list-style-type: none"> <li>• The Provincial SCM Unit conducts routine</li> </ul>			<p>R41,133,514,36 - Balance- R</p> <ul style="list-style-type: none"> <li>• <b>Fruitless And Wasteful Expenditure</b> - R - Written Off - R - Correction From Prior Period Misstatement – R,</li> <li>• <b>Total Balance: R – UIFW has not been dealt with properly in the past years – Currently a plan in terms of Section 32 to decrease UIFW has been developed and is being implemented</b></li> <li>• <b>Functional BTO</b></li> </ul>

No.	KPAs / Pillars	Identified Challenges	Unblocking Action Needed from other Spheres and Agencies (e.g., intervention or technical support)	Responsible Department or Agency or Entity	Specific Activities to be implemented by each Stakeholder	Budget Allocation or Required Budget and source of funding	Timeframe	Progress
					<p>compliance assessments in municipalities to ensure proper implementation and compliance with all the relevant SCM prescripts.</p> <ul style="list-style-type: none"> <li>• Bid committee workshops are provided to municipalities as well as workshops on the requirements for Local Production and Content in all municipalities as and when requested to do so.</li> </ul> <p>Support on municipal budget:</p> <ul style="list-style-type: none"> <li>• Monitor the implementation of the budgeting framework by municipalities</li> <li>• Provide guidance on budget planning and implementation</li> <li>• Monitor, evaluate and report on budget implementation (In Year Monitoring)</li> <li>• Monitor and report on compliance by municipalities</li> </ul> <p>Monitoring the implementation of mSCOA:</p> <ul style="list-style-type: none"> <li>• Providing onsite support and engagements with</li> </ul>			<ul style="list-style-type: none"> <li>• Financial Distress: As at April 2022:</li> <li>• Cash Coverage is</li> <li>• Collection Rate %</li> <li>• Creditors payment period days</li> <li>• Total outstanding Debtors R million with % recorded as households and over 90 days</li> <li>• Net Debtor Days days</li> <li>• Challenges with billing, illegal connections, high salary packages, revenue collection, water loss</li> </ul>

No.	KPAs / Pillars	Identified Challenges	Unblocking Action Needed from other Spheres and Agencies (e.g., intervention or technical support)	Responsible Department or Agency or Entity	Specific Activities to be implemented by each Stakeholder	Budget Allocation or Required Budget and source of funding	Timeframe	Progress
					<p>the implementation of MSCOA</p> <p>Improve Internal Control and Processes :</p> <ul style="list-style-type: none"> <li>• Conduct assessments and identify key focus areas of support and develop a customised support plan agreed to by both KZN PT and the municipality.</li> </ul> <p>Reduction of Inter-governmental Debt:</p> <ul style="list-style-type: none"> <li>• Facilitate debt recovery plan through departmental payment plans</li> </ul>			
4	Service Delivery	<ul style="list-style-type: none"> <li>• MIG Grant - 100% expenditure of 2020/21 fy and 27% expended of 2021/22 fy</li> <li>• WSIG 100% expenditure for 20/21 fy – 27% expenditure for the 2021/22 fy as at 30 Sept 2021</li> <li>• High backlogs of water and sanitation – 5.5% of population have no access to water infrastructure</li> <li>• Reliance on water tankering which is costly</li> </ul>	<ul style="list-style-type: none"> <li>• Repair of dysfunctional water schemes</li> <li>• Reduce water losses through preventative maintenance</li> <li>• Rapid acceleration of drilling of boreholes</li> <li>• MISA to support implementation of the borehole projects.</li> <li>• Fast track DWS projects to address water challenges.</li> </ul>	<ul style="list-style-type: none"> <li>• MISA</li> <li>• Provincial COGTA</li> <li>• DWS</li> <li>• UMGUNGENI WATER</li> <li>• DBSA</li> <li>• ESKOM</li> <li>• DMR</li> </ul>	<p><b>KZN COGTA Interventions:</b></p> <ul style="list-style-type: none"> <li>• Support Disaster Management - The uMgungundlovu District Municipality is in the process to appointed Consultant to develop designs for the construction of the centre. The district currently has R3 million. The district will need R12 million to finalise the construction funding has</li> </ul>		2021/22	<ul style="list-style-type: none"> <li>• MIG Expenditure – 81.19% as at 31 March 2022 – the District received additional MIG funding of R25 million</li> <li>• WSIG Expenditure – uMswathi Link and</li> </ul>

No.	KPAs / Pillars	Identified Challenges	Unblocking Action Needed from other Spheres and Agencies (e.g., intervention or technical support)	Responsible Department or Agency or Entity	Specific Activities to be implemented by each Stakeholder	Budget Allocation or Required Budget and source of funding	Timeframe	Progress
		<p>due to aging and failing infrastructure</p> <ul style="list-style-type: none"> <li>• O&amp; M Budget below 8%</li> <li>• High water loss and illegal connections</li> <li>• Disaster Management is not fully functional and funding is required (scored 72% on functionality) – there is inadequate capacity, stations, personnel, equipment and vehicles; The municipality must establish District Disaster Management Centre that meets the minimum requirements as per the National Guidelines</li> <li>• Outdated Disaster Management Plan</li> <li>• WSIG Project -</li> <li>• uMshwathi Link and Distribution - R241 252 730 (R85 000 000 allocation for 2021/22 fy)</li> <li>• The Greater Mpofana BWS Project will provide 30 265 Households with an assured supply of potable water.</li> </ul> <p><b>Villages to benefit</b> Bruntville in Mooi River, Vaalekop, Rosetta, Balgowan, Lidgetton</p> <p><b>Project Scope:</b></p> <ul style="list-style-type: none"> <li>• <b>Phase 1</b></li> </ul>			<p>been allocated for the 22 – 24 FY</p> <ul style="list-style-type: none"> <li>• Uguga Water Treatment Works</li> <li>• To refurbishment of pumps in the WWTW Plant</li> </ul> <p>MIG and Grant Support:</p> <ul style="list-style-type: none"> <li>• Information and knowledge sharing with regards to the overall management of MIG to municipality senior management.</li> <li>• Hands-on involvement and enhanced collaborative support to municipalities as DCOG, COGTA and MISA</li> <li>• Implementation of a holistic risk adjusted approach to MIG by municipalities with COGTA hands-on support</li> <li>• Presenting MIG performance management at Council sessions, management sessions, district technical sessions</li> <li>• Real-time support and responses to all challenges faced by municipalities, most challenges resolved.</li> </ul>	<p>Apply provisions of DORA to use 10% of MIG for repairs and maintenance of strategic water and electricity assets.</p>	<p>2022/23</p>	<p>Distribution Project - R85 000 000 spent R65 701 786 (77.4%) as at 31 March 2022 – NB Best Performing WSA to date!</p> <ul style="list-style-type: none"> <li>• RBIG – Greater Mpofana BWS Ph 1 -3 – R3 559 204 – 100% expenditure as at 31 March 2022; uMshwathi BWS – R114 631 796 - spent R10 918 541 (9.5%) as at 31 March 2022;</li> <li>• Due to financial constraints the Municipality</li> </ul>

No.	KPAs / Pillars	Identified Challenges	Unblocking Action Needed from other Spheres and Agencies (e.g., intervention or technical support)	Responsible Department or Agency or Entity	Specific Activities to be implemented by each Stakeholder	Budget Allocation or Required Budget and source of funding	Timeframe	Progress
		<ul style="list-style-type: none"> <li>- Construction of 15MI/day WTW with 20MI/day civil engineering infrastructure for future upgrade.</li> <li>- Construction of bulk pipeline from WTW to Bruntville Township</li> <li>- Construction of bulk pipeline pipeline from WTW to Nottingham Rd</li> <li>• <b>Phase 2</b></li> <li>- Construction of bulk pipeline from Nottingham Rd to new reservoir at Bulgowan and extending to Lidgetton</li> <li>• <b>Phase 3</b></li> <li>- Construction of bulk pipeline from Nottingham Rd to new reservoir at Mount West. However, no firm decision made yet whether to implement the phase or not.</li> </ul> <p><b>Progress On site:</b></p> <ul style="list-style-type: none"> <li>• Nottingham Road Pipeline completed</li> <li>• Water treatment works is 100% complete.</li> <li>• Pipeline to Bruntville: Initial contract was terminated. Construction progress made by the new contractor is 65%. Planned Completion Date – Nov 2026</li> </ul>			<ul style="list-style-type: none"> <li>• Improved communication, feedback to all municipalities, reviews and updates.</li> <li>• Approval of PMU business plans and projects by MBPAC.</li> <li>• Municipalities supported on the data cleansing program.</li> <li>• Resolving MIG-MIS challenges for MMs, CFOs, Technical Managers .</li> </ul> <p><b><u>DWS Interventions:</u></b></p> <ul style="list-style-type: none"> <li>• DWS allocates Water Services Infrastructure Grant (WSIG) funding annually to the municipality to enable it to prioritise, plan and implement projects which will address water supply and sanitation challenges identified by the municipality. The project planned and being implemented by the municipality for the MTEF period is:</li> <li>• uMshwathi Link and Distribution</li> </ul> <p><b>DWS INTERVENTION</b> WSIG Project -</p>	<p><b><u>DWS Budget</u></b></p> <p>MTEF allocation: 2021/22: R85m 2022/23: R70.6m 2023/24: R75.6m Total: R231.2m</p> <p>R85 000 000 R2 308 734 000</p>		<p>has not budgeted the 8% for O and M / only ____%.</p> <ul style="list-style-type: none"> <li>• EPWP grant expenditure</li> <li>• Disaster Management Centre -</li> <li>• LED strategy was reviewed and adopted by Council on _____, it is included in IDP and policy alignment was considered.</li> <li>• The SDF is aligned to Municipal strategic documents.</li> <li>• <b>LUMS Project ?</b></li> <li>• <b>IMPACT OF CURRENT FLOODS ON INFRASTRU</b></li> </ul>

No.	KPAs / Pillars	Identified Challenges	Unblocking Action Needed from other Spheres and Agencies (e.g., intervention or technical support)	Responsible Department or Agency or Entity	Specific Activities to be implemented by each Stakeholder	Budget Allocation or Required Budget and source of funding	Timeframe	Progress
		<ul style="list-style-type: none"> <li>The uMshwathi BWS Project will provide 60 447 Households with an assured supply of potable water.</li> </ul> <p><b>Villages to benefit:</b></p> <ul style="list-style-type: none"> <li>Wartburg, Dalton Albert Falls, Mpolweni, Swayimana, Trust Feeds, Schroeders, Cool Air, Efaye and Ozwathini</li> </ul> <p><b>Project Scope:</b></p> <ul style="list-style-type: none"> <li>Phase 1: Claridge to Wartburg Pipeline, Pump station and                             <ul style="list-style-type: none"> <li>Storage reservoir</li> </ul> </li> <li>Phase 2: Wartburg to Dalton Pipeline, Pump station and                             <ul style="list-style-type: none"> <li>storage reservoir.</li> </ul> </li> <li>Phase 3: Dalton to Ozwathini and Efaye Pipelines and pump stations.</li> <li>Phase 4 : Southern Ndwedwe, reservoirs, various pipelines                             <ul style="list-style-type: none"> <li>and chambers</li> </ul> </li> <li>Phase 5 : Ozwathini / Maphumalo, pipelines, reservoirs and chambers</li> </ul> <p><b>Project schedule:</b></p> <ul style="list-style-type: none"> <li>Phases 1, 2 and 3 are 100% complete</li> <li>Phase 4 – EIA authorisation obtained in February 2021. Designs</li> </ul>			<ul style="list-style-type: none"> <li>uMshwathi Link and Distribution</li> <li>The uMshwathi BWS Project will provide 60 447 Households with an assured supply of potable water.</li> </ul> <p><b>UMNGENI WATER INTERVENTIONS</b> RBIG Funds allocated to Umngeni Water:</p> <ul style="list-style-type: none"> <li>uMshwathi BWS</li> <li>Greater Mpozana BWS Ph 1-3</li> </ul> <p>Far more than the required RBIG funds for 2021/22 financial year have been allocated to Umngeni Water. Head office has been advised of this and has promised to rectify the MTEF allocations.</p>			<p><b>CTURE ESTIMATE:</b> R___ MIL</p>
			<p><u>Medium term interventions:</u></p> <ul style="list-style-type: none"> <li>completion of existing water projects</li> </ul>	<ul style="list-style-type: none"> <li>Provincial COGTA</li> <li>MISA</li> <li>DWS</li> <li>Umngeni Water</li> <li>DMR</li> <li>ESKOM</li> </ul>	<p><b>KZN COGTA Interventions</b></p> <ul style="list-style-type: none"> <li>Phase 1 of Refurbishment of reservoirs, replacement of existing pipeline and pump-motor station in Ward 5</li> <li>Uguga Water Treatment Works – Refurbish Pumps</li> </ul>	<p><b>KZN COGTA Budget Allocation</b> R32 000 000 R21 000 000  R3.500 000  R5 000 000</p>	<p>2023/24 2024/25  2022/23  2023/24</p>	

No.	KPAs / Pillars	Identified Challenges	Unblocking Action Needed from other Spheres and Agencies (e.g., intervention or technical support)	Responsible Department or Agency or Entity	Specific Activities to be implemented by each Stakeholder	Budget Allocation or Required Budget and source of funding	Timeframe	Progress
		<p>to be finalised by September 2021</p> <ul style="list-style-type: none"> <li>Phase 5 - Umgeni Water in discussion with iLembe DM for iLembe DM to implement phase 5 on behalf of Umgeni Water. An implementation agreement has been signed.</li> <li>Completion Date – Dec 2026</li> </ul> <p><b>UMNGENI WATER INTERVENTIONS</b>                      RBIG Funds allocated to Umgeni Water:</p> <ul style="list-style-type: none"> <li>uMshwathi BWS</li> <li>Greater Mpofana BWS Ph 1-3</li> </ul> <p>Far more than the required RBIG funds for 2021/22 financial year have been allocated to Umgeni Water. Head office has been advised of this and has promised to rectify the MTEF allocations.</p>			<ul style="list-style-type: none"> <li>Disaster Management Centre</li> </ul> <p><b>MISA Interventions</b></p> <p><b>DWS Interventions</b>                      WSIG – Umswathi Link and Distribution                      WSIG Grant funded projects</p>	R70 560 000	2022/23	
			<p><u>Long term interventions:</u></p> <ul style="list-style-type: none"> <li>Completion of bulk water and sanitation projects.</li> <li>Completion of bulk electricity projects.</li> <li>Leverage private sector and DFI's to fund cost of infrastructure backlogs.</li> </ul>	<ul style="list-style-type: none"> <li>DWS</li> <li>Umgeni Water</li> <li>ESKOM</li> <li>DMR</li> <li>DBSA</li> </ul>	<p><b>KZN COGTA Interventions</b></p> <p>Mshwathi – Swayimane Pump sand Reticulation</p> <p><b>MISA Interventions</b></p> <p><b>DWS Interventions</b></p> <p>WSIG Grant funded projects</p>	R4 865 000	2024/25	
					<p><b>KZN COGTA Interventions</b></p> <ul style="list-style-type: none"> <li>WSIG Grant funded projects</li> </ul>	R75 560 000	2023/24	
5	Local Economic Development	<ul style="list-style-type: none"> <li>LED Strategy and Economic Recovery Plan requires review</li> <li>The Municipality was affected by the July 2021 unrest through looting and damage to property. This affected</li> </ul>	<ul style="list-style-type: none"> <li>DBSA to be engaged on front-loading of grants to fast-track priority projects and project management support.</li> </ul>	<ul style="list-style-type: none"> <li>DBSA</li> <li>NDMC</li> <li>PDMC</li> </ul>	<p><b>KZN COGTA Interventions</b></p> <ul style="list-style-type: none"> <li>Assist with revision of LED Plan aligned to National LED Strategy</li> </ul>	<p><b>KZN COGTA Budget Allocation</b>                      R1 Million from Disaster relief funding</p>	2021/22	<ul style="list-style-type: none"> <li>LED Strategy in process of review as part of IDP</li> <li>Grant funding</li> </ul>

No.	KPAs / Pillars	Identified Challenges	Unblocking Action Needed from other Spheres and Agencies (e.g., intervention or technical support)	Responsible Department or Agency or Entity	Specific Activities to be implemented by each Stakeholder	Budget Allocation or Required Budget and source of funding	Timeframe	Progress
		local municipalities in the main Msunduzi. <ul style="list-style-type: none"> <li>• Spatial Development Framework older than 5 years and requires review</li> <li>• Only partially compliant with Spluma (Sec 21)</li> </ul>						received for SPLUMA – Project in process

**INDICATORS UTILISED FOR ASSESSMENT OF MUNICIPALITIES**

**PERFORMANCE INDICATORS USED BY KZN COGTA**

KEY FOCAL AREAS	INDICATORS
-----------------	------------



<p><b>Political and Administrative Stability (Incorporating Political, Administrative and Governance indicators)</b></p>	<ol style="list-style-type: none"> <li>1. Functionality of Municipal Governance Structures</li> <li>2. Political and Administrative Interface</li> <li>3. High Personal Security Costs</li> <li>4. Vacancies in Senior Management Positions</li> <li>5. Consequence Management</li> <li>6. Section 139 intervention</li> <li>7. Section 106 Reports and progress in implementation of recommendations</li> <li>8. Cases of Maladministration, Fraud and Corruption</li> <li>9. Functionality of IGR Structures (DDM)</li> <li>10. Protests and functionality of Municipal Rapid Response Teams (MRRTs)</li> <li>11. Functionality of Ward Committees</li> <li>12. Participation of Traditional Leaders in Municipal Councils (Section 81)</li> <li>13. Skills Audit and Capacity Building</li> <li>14. Performance Management (signed PA and SDBIP)</li> </ol>
<p><b>Municipal Financial Viability and Management</b></p>	<ol style="list-style-type: none"> <li>1. Audit Outcomes for 3 consecutive years</li> <li>2. ESKOM Debt</li> <li>3. Water Board Debt</li> <li>4. Budget position for 3 consecutive years</li> <li>5. Unauthorized Irregular Fruitless and Wasteful Expenditure</li> <li>6. MIG Expenditure</li> <li>7. WSIG Expenditure</li> <li>8. Revenue Collection</li> <li>9. Late submission of AFS</li> <li>10. Functional BTO</li> </ol>
<p><b>Service Delivery and Socio-Economic Development</b></p>	<ol style="list-style-type: none"> <li>1. Water Provision</li> <li>2. Electricity Provision</li> <li>3. Non Functional PMU</li> <li>4. Operations and Maintenance</li> <li>5. Expanded Public Works Programmes (EPWP)</li> <li>6. Disaster Management</li> <li>7. Local Economic Development (LED)</li> <li>8. Spatial Development Framework (SDF)</li> </ol>

\_\_\_\_\_  
Signed by Accounting Officer

\_\_\_\_\_  
Date

Name : \_\_\_\_\_